






WVEMS BOARD OF DIRECTORS
Thursday, December 11, 2014

[Salem Civic Center](#)

1001 Roanoke Blvd.
Salem VA 24153

Executive Committee - 1:30 PM
Full Board - 2:00 PM

1. Call to Order
2. Introduction of Guests
3. Secretary's Report
 - a. Minutes - September 11, 2014 meeting  [Nov 11 2014 BOD Minutes](#)
4. Treasurer's Report
 - a. Audit and Annual Financial Report - FY 2014  [Draft Financials FY 2014](#)
 - b. FY 2015 Year-to-Date Financial Report - Unaudited  [Treasurer's Report Dec 2014](#)
5. Reports and Action Items
 - a. Executive Committee
 - i. Continuity of Operations Plan (Secure document - Purposely Not Posted) No changes from last year. For reaffirmation only.
 - ii. Annual Report  [Annual Report FY 2014](#)
 - iii. Office equipment replacement
 - b. Medical Direction
 - i. Pharmacy and Allied Resources Workgroups
 - c. EMS Operations
 - i. MCI Planning Work Group - Mike Garnett
 - d. Performance Improvement Committees (meets same day as Board) - Charles Berger
 - i. PI/TPI schedule and Topics for Projects
 - e. Near Southwest Preparedness Alliance (NSPA) - Bobby Baker

- f. State EMS Advisory Board Report - Jason Ferguson  [AB Report Nov 2014](#)
- 6. EMS Financial Assistance - Current cycle awards
- 7. New Business
 - a. Nominating Committee Report
 - 1. Bylaw amendment  [Bylaw Amendment Dec 2014](#)
 - 2. Election of Officers and At-large Executive Committee Members
 [Nom Comm Report - Dec. 2014](#)
- 8. President's Report
- 9. Staff Reports
- 10. Public comments
- 11. Adjourn

**WESTERN VIRGINIA EMERGENCY MEDICAL SERVICES COUNCIL
BOARD OF DIRECTORS**

DRAFT MEETING MINUTES

DATE: December 11, 2014

LOCATION: Salem Civic Center – Parlor C

Directors Present

Billy Altman
Bobby Baker
John Beach
Jim Cady, Sr
Joe Coyle
Jason Ferguson
Carey Harveycutter
Mike Jefferson
Robert Logan
Ryan Muterspaugh
Kris Shrader
Stephen Simon
Lee Simpkins
Eric Stanley, D.O.
Dallas Taylor
Joe Trigg
Dale Wagoner
Ford Wirt

Staff Present

Cathy Cockrell
Mary Christian
Sandi Short
Charles Berger
Mike Garnett
Gene Dalton

Guests Present

John Hash - Brown, Edwards & Co., CPAs

TO ORDER

President Ford Wirt called this regular meeting of the Board of Directors to order at 2:00 PM.

He introduced guests:

John Hash, lead auditor from Brown, Edwards & Co.

SECRETARY'S REPORT

Ford presented minutes of the last meeting as distributed. He called for any corrections or additions.

Motion was made and duly seconded to approve. **Motion CARRIED.**

TREASURER'S REPORT

John Hash from Brown, Edwards & Co. and Business Manager Mary Christian presented the FY 2014 financial report and audit findings. He noted that the audit was complete, and showed consistency as in prior years. The firm issued a clean, unmodified opinion. He noted that there were no significant changes from the prior year, and that the current asset positions were somewhat increased. He commended the WVEMS staff, particularly Sandi Short and Mary Christian for having all of the books in order and providing quick turnaround of requests from the auditors.

Motion was made and duly seconded to approve and to send certified copies to appropriate entities. **Motion CARRIED.**

He then presented the year-to-date unaudited FY 15 report. All accounts are in order.

Motion was made and duly seconded to approve. **Motion CARRIED.**

EXECUTIVE COMMITTEE

The executive committee met prior to the regular meeting. The committee recommended reaffirmation of the Council's Continuity of Operations Plan, unchanged from last year.

Motion was made and duly seconded to reaffirm the plan. **Motion CARRIED.**

The executive director presented the board with the draft FY 2014 Annual Report. The final printed copies will arrive from the printer tomorrow.

Motion was made and duly seconded to approve. **Motion CARRIED.**

The executive committee received a request from the executive director to expend up to \$4,000 from our Vehicle and Equipment Acquisition and Replacement Reserve to replace the copier/printer in the Roanoke office. The committee recommends approval.

Motion made by the committee to approve. **Motion CARRIED.**

MEDICAL DIRECTION COMMITTEE

Allied Resources and Pharmacy Workgroups

Charles Berger reported for these workgroups. These workgroups held a joint meeting on December 2. Minutes were presented and will be attached to and made a part of these minutes.

EMS OPERATIONS

MCI Workgroup

Mike Garnett and Joe Coyle reported for the MCI Workgroup. The communications annex is nearly complete. The document will be ready to distribute after a few technical modifications.

A motion was made and seconded to authorize the workgroup to adopt and distribute the plan when minor additions and technical changes are complete. **Motion CARRIED**

PERFORMANCE IMPROVEMENT COMMITTEE

Trauma and General Performance Improvement Subcommittees

Charles Berger reported for the General and Trauma Performance Improvement Committees. Both met today. He presented a schedule of topics to be investigated by the committee during 2015. He also noted that another project could be added relating to a VHAC study.

NSPA

Bobby Baker reported for NSPA. He reported on several initiatives that are underway. He mentioned the Distinguished Speaker Series, and an upcoming presentation by Dr. Gene Dysinger, along with three more and invited EMS participation. He also reported on upcoming and potential ADLS and BDLS courses that are available. He also reported that he will be leaving this position, and has taken a new job with Homeland Security on Washington, DC.

EMS Advisory Board

Jason Ferguson provided a written report for the Advisory Board which is attached to these minutes. He discussed on the status of required background checks, upcoming changes to state CE requirements, and a recent report to the advisory board about the current state of low course completion/certification levels.

EMS Financial Assistance

A report of recommended awards for the current cycle was presented. It was noted that the Council's request for loose-leaf protocols was not funded. It was within the funding range on the day that the regional councils provided comments to FARC. The following day, the score had been changed such that it fell outside the funding range. No explanation was given. The executive director stated that he would communicate with OEMS officials our displeasure with such a change without notification and opportunity to provide comment. President Wirt commended Billy Altman for his service as a member of FARC.

NEW BUSINESS

Bylaw amendment: A proposal to amend the bylaws to initiate term limits for officers was presented. After discussion, it was decided to defer action and refer the matter to the executive committee for consideration at the next regular meeting.

Election of Officers and Executive Committee Members

Due to the proposed bylaw amendment that will change terms of office, election of officers and executive committee members, it was the consensus of the board to defer elections until the next regular meeting.

PRESIDENT'S REPORT

President Wirt reported 67 percent of directors in attendance. He thanked those in attendance, and noted that the board's decision to hold afternoon meetings had proved to be a success.

STAFF REPORTS

Rob Logan reported that WVEMS would soon hire a region-wide MRC coordinator, who would report to J. T. Clark, the NSPA executive director. He also reported on the current state of VDH and EMS response to the Ebola Virus Disease outbreak.

Cathy Cockrell – None

Charles Berger – Noted that today is Kris Shrader’s birthday. The board wished him a happy birthday!

Gene Dalton – None

Mike Garnett – None

Sandi Short – None

OTHER BUSINESS

The president and executive director reported on recent medical issues faced by board member Steve Davis. Rob Logan reported that Steve is doing well. He had called to express his regret that he could not attend this meeting, but he was in the Bristol area today attending another work-related meeting. His recovery is going well.

HEARING OF THE PUBLIC

None

Being no further business, the meeting was adjourned at 2:55 PM.

/s Robert Logan, Executive Director _____

WESTERN VA EMS COUNCIL
 UNAUDITED TREASURER'S REPORT
 AS OF NOVEMBER 30, 2014

REVENUES	BUDGET	TOTAL	% YTD
STATE GOVERNMENT (OEMS CONTRACT)	433,450	108,363	25.00%
LOCAL GOVERNMENT	136,000	128,533	94.51%
UNITED WAYS	2,000	885	44.25%
CONTRIBUTIONS	1,000		0.00%
NSPA/VHHA REVENUE	373,000	192,524	51.62%
DIRECT PROGRAM INCOME (Tuitions, grants, VDH/OEMS)	195,000	82,402	42.26%
NSPA OFFSET REVENUE (Contract for services)	10,000	16,055	160.55%
RENT INCOME (NSPA)	18,000	7,500	41.67%
OTHER INCOME - SALE OF ASSET	0		
ROLLOVER FROM FY13 SURPLUS (BOARD APPROVED)	0		
INVESTMENT / GAINS/LOSSES	18,000	(1,614)	-8.97%
TOTAL REVENUES	1,186,450	534,648	45.06%
EXPENDITURES	BUDGET	TOTAL	% YTD
SALARIES / WAGES (WVEMS)	393,000	182,099	46.34%
PAYROLL TAXES (FICA)	30,065	14,134	47.01%
VEC	1,200	750	62.50%
403(b) / RETIREMENT	19,650	5,022	25.56%
HOSPITAL / MEDICAL INSURANCE	55,000	22,772	41.40%
LIFE INSURANCE/DISABILITY	10,000	4,495	44.95%
DENTAL INSURANCE	3,600	1,200	33.34%
PROFESSIONAL SERVICES/FEEES	8,500	5,540	65.18%
MEDICAL DIRECTION ASSISTANCE	1,000		0.00%
MAINTENANCE / REPAIRS / SERVICE CONTRACTS	2,000		0.00%
OCCUPANCY (Utilities, repairs, NRV rent etc.)	20,000	9,711	48.55%
POSTAL / SHIPPING	2,000	934	46.69%
TELECOMMUNICATIONS	14,000	4,414	31.53%
SUPPLIES (ADMIN)	8,635	2,674	30.96%
EQUIPMENT	8,000	3,189	39.86%
INSURANCE	8,000	1,587	19.84%
DIRECT PROGRAM EXPENSES	160,000	62,270	38.92%
DIRECT NSPA/VHHA EXPENSE	373,000	171,520	45.98%
PRINTING / PUBLICATIONS	3,500	1,012	28.91%
TRAVEL / LODGING	7,000	385	5.50%
FUEL/VEHICLE MAINTENANCE	16,000	6,034	37.71%
MEETING SUPPORT	1,200	297	24.79%
DUES / MEMBERSHIP FEES	1,200	885	73.75%
STAFF DEVELOPMENT	12,500	5,534	44.27%
CISM PROGRAM COSTS	2,000	1,358	67.92%
COMMUNICATION SITE RENTAL	8,100	3,826	47.24%
COMMUNICATIONS WIRELINES	7,500	3,695	49.26%
COMMUNICATIONS MAINTENANCE	4,000		0.00%
COMMUNICATIONS UTILITIES	800	134	16.77%
COMMUNICATIONS INSURANCE	3,000	1,250	41.67%
COMMUNICATIONS EQUIPMENT	2,000		0.00%
TOTAL EXPENDITURES	1,186,450	516,722	43.55%

NSPA-VHHA

REVENUES (NSPA ACCOUNTS)	TOTAL
SPECIAL GRANTS / HOSPITAL FOUNDATIONS	101,409
TOTAL REVENUES	101,409
EXPENDITURES (NSPA ACCOUNTS)	TOTAL
SALARIES - NSPA	77,838
PAYROLL TAXES (FICA) - NSPA	7,029
BENEFITS - NSPA	9,680
VEC - NSPA	640
TOTAL EXPENDITURES	95,187

REVENUES (VHHA ACCOUNTS)	TOTAL
VHHA FUNDING	91,116
TOTAL REVENUES	91,116
EXPENDITURES (VHHA ACCOUNTS)	TOTAL
SALARIES - VHHA	59,765
PAYROLL TAXES (FICA) - VHHA	4,229
BENEFITS - VHHA	2,204
VEC - VHHA	
MISC. - VHHA	10,136
TOTAL EXPENDITURES	76,334

PROGRAM

REVENUE (PROGRAM ACCOUNTS)	TOTAL
OEMS FUNDS - INTERMEDIATE	6,120
OEMS FUNDS - ENHANCED	
OEMS FUNDS - ADJUNCT	880
OEMS FUNDS - CARDIAC	
OEMS FUNDS - CT TRANSITION	
OEMS FUNDS - SHOCK TRANSITION	
OEMS FUNDS - ALS CE	
OEMS FUNDS - BLS	840
OEMS FUNDS - EMT	2,142
PROGRAM SERVICE FEES	2,025
PROTOCOL, ETC. SALES	2,195
TEXTBOOK SALES	8,750
CONSOLIDATED TESTING	6,345
DRUG BOX ENTRANCE FEES	1,533
GRANTS & SPECIAL PROJECTS	
PROCESSING FEES	
PROGRAM TUITION - INTERMEDIATE	
PROGRAM TUITION - ENHANCED	
PROGRAM TUITION - ADJUNCT	325
PROGRAM TUITION - CARDIC	
PROGRAM TUITION - OTHER	
PROGRAM TUITION -	1,535
PROGRAM TUITION - NRVTC	29,900
ID CARD SALES	241
COMMUNITY COLLEGE COURSE REVENUE	19,570
TOTAL REVENUES	82,402

EXPENSES (PROGRAM ACCOUNTS)	TOTAL
CONTRACTS FOR SERVICES (INTERMEDIATE)	7,560
CONTRACTS FOR SERVICES (ENHANCED)	(400)
CONTRACTS FOR SERVICES (ADJUNCT)	525
CONTRACTS FOR SERVICES (CARDIAC)	
CONTRACTS FOR SERVICES (SPEC. PROJ.)	
CONTRACTS FOR SERVICES (ALS TEST)	1,660
CONTRACTS FOR SERVICES (CTS)	5,082
CONTRACTS FOR SERVICES (CE WEEKENDS)	585
CONTRACTS FOR SERVICES (DRUG TESTING)	2,645
CONTRACTS FOR SERVICES (EMT)	5,617
CONTRACT FOR SERVICES (MONROE HEALTH CENTER)	
PAYROLL TAXES (FICA)	1,148
VEC	208
RENT - NRV TRAINING CENTER	338
POSTAGE (NRVTC)	
SUPPLIES (Programs)	441
SUPPLIES (CTS)	2,872
SUPPLIES (ALS TESTING)	257
SUPPLIES (EDUCATION)	490
SUPPLIES (NRVTC)	1,425
TEXTBOOKS (EMT-I)	
TEXTBOOKS (ALS)	
TEXTBOOKS (BLS)	
TEXTBOOKS (ITLS)	
TEXTBOOKS (AMLS)	
TEXTBOOKS (NRVTC)	8,743
EQUIPMENT (BLS)	
ITLS CERTIFICATES	
EQUIPMENT (EDUCATION)	
EQUIPMENT (NRVTC)	
INSURANCE	550
PRINTING / PUBLICATIONS (EDUCATION)	
PRINTING / PUBLICATIONS (NRVTC)	
DRUG BOX EXCHANGE	928
CREDIT CARD DISCOUNT	774
MERCHANDISE FOR RESALE	1,250
ID CARD PROGRAM	
COMMUNITY COLLEGE FEES	19,570
TOTAL EXPENDITURES	62,270

WESTERN VIRGINIA EMS COUNCIL, INC.

Balance Sheet
November 30, 2014

ASSETS

Current Assets		
PETTY CASH	\$	69.59
FSA CASH		694.35
SUNTRUST CHECKING		132,781.39
SUNTRUST PAYROLL		200.00
VALLEY BANK MONEY MARKET		65,633.38
ACCOUNTS RECEIVABLE		84,767.07
DUE FROM NSPA		25,491.44
TUITION RECEIVABLE		7,792.45
INCOME TRANSFER		348.34
		<hr/>
Total Current Assets		317,778.01
Property and Equipment		
		<hr/>
Total Property and Equipment		0.00
Other Assets		
FRANKLIN TEMPLETON		131,494.49
COMMUNICATIONS EQUIPMENT		116,047.46
MISCELLANEOUS EQUIPMENT		321,713.64
OFFICE EQUIPMENT		41,231.94
BUILDING		175,223.00
LAND		201,600.00
BLDG. IMPROVEMENTS		74,792.94
GENERATOR BUILDING & EQUIPMENT		16,672.25
ACCUMULATED DEPRECIATION		(324,401.71)
		<hr/>
Total Other Assets		754,374.01
		<hr/>
Total Assets	\$	<u>1,072,152.02</u>

LIABILITIES AND CAPITAL

Current Liabilities		
ACCOUNTS PAYABLE	\$	262.83
ACCRUED SALARIES		30,796.06
SALES TAX PAYABLE		35.84
FLEX SPENDING ACCOUNT-MEDICAL		711.96
AFLAC		(78.24)
DEFERRED REVENUE		4,589.14
DEFERRED REVENUE-BREMS CBA		1,849.38
		<hr/>
Total Current Liabilities		38,166.97
Long-Term Liabilities		
		<hr/>
Total Long-Term Liabilities		0.00
		<hr/>
Total Liabilities		38,166.97
Capital		
FUND BAL. UNRESTRICTED		707,162.00
FUND BAL. UNRESTRICTED DES.		55,036.00
RETAINED EARNINGS		282,212.19

Unaudited - For Management Purposes Only

WESTERN VIRGINIA EMS COUNCIL, INC.

Balance Sheet

November 30, 2014

FUND BALANCE TEMP. RESTR.	20,374.00	
Net Income	<u>(30,799.14)</u>	
Total Capital		<u>1,033,985.05</u>
Total Liabilities & Capital	\$	<u><u>1,072,152.02</u></u>

Virginia EMS Advisory Board
November 5th, 2014
Meeting Summary

Please see the Quarterly report from OEMS ([click here](#))

Chairman's Report:

- Working on finalizing the Mobile Integrated Healthcare Workgroup
 - Over 20 seats have been identified to represent a broad base of the healthcare industry
 - Dr. Yee to Chair the committee
 - Debbie Akers has been appointed as the OEMS Representative
- HB1010- Continues to have the potential to resurface during the next legislative session. Need to maintain vigilance in preparing a response should it resurface. Continuing to work with Recruitment & Retention and leadership development.
- Criminal Backgrounds- A wage position has been hired within OEMS to help get backgrounds processed. Met with VSP to work on a solution. As of this morning, progress has been made to release certain information back to the agency.
 - An excerpt can come back, but not the actual record:
 - Eligible- No Record
 - Eligible- With Record
 - Not Eligible
 - This process will require a legal release. OEMS is working on a universal form.
 - Still working on getting live-scan option available. Current technology issues don't allow for using live-scan.
 - Please look at other options besides USPS for delivery of cards, as some cards are being lost in the mail.
 - FBI Records- At the mercy of the FBI with regards to turnaround of an FBI hit.

OEMS Report:

- Scott Winston emphasized the use of the EVENT notification system that is on-line for reporting near-misses.
- Karen Owens reported on Ebola
 - There is still no Ebola in Virginia
 - As of Monday no patients have been transported from the airports with suspected Ebola.
 - There is an extreme unlikelihood of transporting an oozing, seizing, bleeding Ebola patient.
 - PPE continues to be confusing.
 - VCU & UVA have been named as primary Ebola centers

- Things continue to change rapidly, everyone is encouraged to remain proactive.
- Warren Short gave a presentation on OEMS Education throughout Virginia
 - There are about 300 EMT classes around VA annually
 - 536 Education Coordinators in the Commonwealth
 - 2,500 CEU programs held annually
 - Approximately 22,981 EMTs in VA
 - Have recently noticed a steep decline in the number of EMT students testing. Only about 25% of EMT students are actually completing testing.

Committee Reports:

- Board of Health (Bruce Edwards)-
 - Virginia has had 7 cases of EVD, all of the children responded well to treatment
 - Encouraged everyone to get their flu shot
 - The Governor has asked for a 5-7% cut from the general funds budget
 - VDH has been tasked with reviewing regulations
 - Regulatory action item for the fast-track to add “Affiliation” has been approved by VDH Board to move forward.
- Nominating Committee-
 - Slate of officers and committee chairs approved unanimously
- FARC-
 - 231 Grant requests to consider this cycle
- Rules & Regulations-
 - Financial Assistance Review fast-track packing remains in town hall phase.
 - Today is the last day to provide comment on removal of physician signatures for invasive procedures and drugs.
 - November 24th the regulation will become official
- Legislative & Planning-
 - A code language bill is being introduced into this year’s legislative session to help clean up code related to EMS. Of important note is that this is only a technical bill, NOT policy. Personnel are strongly encourage NOT to attempt to add policy related items to this bill.
 - Advisory Board voted to endorse the proposed changes
 - EMS Interstate Compact
 - Advisory Board voted to endorse the approval of this document
- Transportation-
 - Matt Tatum reported that 35 ambulance grant requests were reviewed
 - Update on ambulance standards, no immediate changes, but change is coming.
 - Evaluating whether or not Virginia should require a specific standard to be met.

- Communications-
 - No Report
- Emergency Operations-
 - Exploring a web-based solution for emergency management resource monitoring and allocations. Mutualaid.net from IAFC has been reviewed in conjunction with VDEM and VDFP. **(Still working on this)**
- Medical Directions-
 - Provided a white paper in response to HB1010
- Medevac-
 - No action items
 - Working on a project to transport more STEMI patients from the scene
 - Assessing data from weather turndown program
- Trauma-
 - Paul Sharpe presented on action item for Revised Trauma Center Designation Manual
 - Extensive conversation on impacts to pediatric trauma services
 - An amendment was presented and approved
 - Adopted as amended
 - EMSC- Pediatric Immobilization Devices are being distributed
 - Working on a way to identify pediatric expertise EDs
- Training & Education-
 - Continuing to monitor pass/fail rates
 - Monitoring accreditation levels and EMS training programs
 - Workgroup formed to investigate Intermediate testing processes
 - Enhanced courses ended 10/31/14
 - Continuing Education Committee
 - Action Item to approve proposed CEU levels for 2016
 - Committee proposal was amended
 - Adopted as amended
- Professional Development –
 - EMS Officer Program will be ready in early 2015
- Provider Health & Safety- No Report

Respectfully Submitted,

Jason Ferguson
 WVEMS Advisory Board Representative

WVEMS PERFORMANCE IMPROVEMENT PROJECTS 2015

1st Quarter Projects

- Non-immobilized spinal injuries. (Trauma Centers)
- ASA vs NTG time of administration on CP (VPHIB)
- On scene time for CP or STEMI 2014 comparison due to 4 min increase in median time 2nd qtr. Calendar 2014 (VPHIB)

2nd Quarter Projects

- Evaluate pain management and transport time (VPHIB)
- Medication administration frequency (VPHIB)
- Non OTC Medications carried outside of Drug Box (Agency Polling)

3rd Quarter Projects

- Review missing Trauma Center Data (Trauma Centers)
- Review Protocols, Modified Regional or additional (Agency Polling)
- Midazolam Administration and doses (Agency Polling and VPHIB)

4th Quarter Projects

- On Scene time for Trauma Alerts (Trauma Centers)
- Fluid resuscitation (VPHIB)
- Assess Cardiac Arrest being worked in field vs. transporting "Codes" (Agency Polling)

Annual Report

July 1, 2013 – June 30, 2014



Contact Information

Main Office

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New River Valley Field Office

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 Facsimile: 206.202.1190

Piedmont Field Office

1024 DuPont Road, Martinsville VA 24115
 Facsimile: 206.984.3120

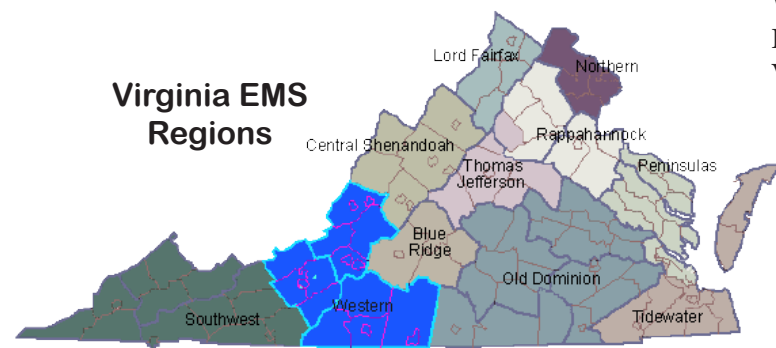
Staff Directory*

Executive Director:	Robert H. Logan, Ph.D.	(logan@vaems.org)
Education Program Director:	Cathy Cockrell, CICP, CCEMT-P, NREMT-P	(ccockrell@vaems.org)
Business Manager:	Mary H. Christian	(mchristian@vaems.org)
Office Manager:	Sandra D. Short	(sshort@vaems.org)
Administrative Assistant:	Katie E. Smith	(ksmith@vaems.org)
Senior Field Coordinator:	Charles W. Berger, NREMT-P	(cberger@vaems.org)
Field Coordinator:	Michael L. Garnett, NREMT-P	(mgarnett@vaems.org)
Field Coordinator:	William E. (Gene) Dalton	(gdalton@vaems.org)
Regional Medical Director:	Charles J. Lane, MD, FACEP	(clane@vaems.org)

**(as of 10-01-2014)*

Mission

The mission of the Western Virginia EMS Council is to facilitate regional cooperation, planning and implementation of an integrated emergency medical services delivery system.



(Western Virginia EMS region shown in blue.)

WVEMS is one of 11 regional EMS councils in Virginia. It serves the fourth, fifth and twelfth planning districts of Virginia, encompassing the following localities:

- Alleghany County
- Botetourt County
- Craig County
- Floyd County
- Giles County
- Franklin County
- Henry County
- Montgomery County
- Patrick County
- Pittsylvania County
- Pulaski County
- Roanoke County
- City of Covington
- City of Danville
- City of Martinsville
- City of Radford
- City of Roanoke
- City of Salem

Regional EMS Councils in the Code of Virginia

§ 32.1-111.11

Regional emergency medical services councils

The Board [of Health] shall designate regional emergency medical services councils which shall be authorized to receive and disburse public funds. Each council shall be charged with the development and implementation of an efficient and effective regional emergency medical services delivery system.

The Board shall review those agencies that were the designated regional emergency medical services councils. The Board shall, in accordance with the standards established in its regulations, review and may renew or deny applications for such designations every three years. In its discretion, the Board may establish conditions for renewal of such designations or may solicit applications for designation as a regional emergency medical services council.

Each council shall include, if available, representatives of the participating local governments, fire protection agencies, law-enforcement agencies, emergency medical services agencies, hospitals, licensed practicing physicians, emergency care nurses, mental health professionals, emergency medical technicians and other appropriate allied health professionals.

Each council shall adopt and revise as necessary a regional emergency medical services plan in cooperation with the Board.

The designated councils shall be required to match state funds with local funds obtained from private or public sources in the proportion specified in the regulations of the Board. Moneys received directly or indirectly from the Commonwealth shall not be used as matching funds. A local governing body may choose to appropriate funds for the purpose of providing matching grant funds for any council. However, this section shall not be construed to place any obligation on any local governing body to appropriate funds to any council.

The Board shall promulgate, in cooperation with the State Emergency Medical Services Advisory Board, regulations to implement this section, which shall include, but not be limited to, requirements to ensure accountability for public funds, criteria for matching funds, and performance standards.

Our Vision

The EMS system in the Western Virginia region will . . .

- provide access for victims for injury and sudden illness via a **universally available enhanced 9-1-1** emergency telephone system.
- provide for **dispatcher-provided telephone assistance** (pre-arrival instructions) to callers with life-threatening emergencies.
- provide for **timely response** of first responder and transportation, personnel and vehicles through a system of predetermined minimum response intervals, monitoring and quality assurance-performance improvement.
- provide for **high-quality, prehospital treatment** of patients as a result of standardized basic life support training programs, accredited advanced life support educational and mentoring programs, standardized testing programs, frequent and timely continuing education programs, and quality assurance-performance improvement programs.
- provide **triage and transport**, and transfer if necessary, of patients to the most appropriate facility based on predetermined universally accepted transport guidelines and protocols.
- provide **timely emergency department care** with emergency physicians, emergency nurses and other support personnel and **trauma care**, when necessary, with personnel and resources associated with a designated trauma center.
- provide **communications system** capabilities that enable EMS personnel to communicate with all other EMS personnel throughout the region, their dispatchers, all hospital emergency departments and other public safety personnel.
- provide resources and capabilities in order to appropriately respond to and manage large disasters and **mass casualty** situations.
- ensure EMS system **viability and excellence** through the effective use of state, local and private funding.

For more information, visit our website at www.wvems.org.

Leadership and Oversight

BOARD OF DIRECTORS	REPRESENTING
Ford S. Wirt, President *	Floyd County
Steven D. Eanes, Vice President *	Henry County
Stephen G. Simon, Secretary *	Roanoke County
R. Carey Harveycutter, Treasurer *	5th Planning District At-Large
Steve Allen	Patrick County
William O. Altman	City of Roanoke
Bobby Baker	Near Southwest Preparedness Alliance (NSPA)
John E. Beach	City of Salem
Bill Brown	4th Planning District At-Large
James L. Cady, Sr. *	Craig County
Joe Coyle	Montgomery County
W. Steven Davis	Giles County
Timothy Dick	City of Covington
Tim Duffer	Pittsylvania County
Jason Ferguson	Botetourt County
Michael Jefferson	City of Danville
Daryl Hatcher	Franklin County
Rickey Hodge	Va. Assoc. of Vol. Rescue Squads
Charles J. Lane, MD, FACEP	Regional Medical Director
Robert H. Logan, PhD * (non-voting)	Executive Director
Ryan Muterspaugh	Alleghany County
Lee Simpkins	City of Radford
Kristopher Shrader	City of Martinsville
Eric Stanley, DO	Emergency Physician At-Large
Dallas Taylor, RN	Emergency Nurses Association
L. Joseph Trigg *	Pulaski County
J. Dale Wagoner *	12th Planning District At-Large

*Executive committee

Committee and Program Leaders

Executive Committee — Ford Wirt, *Chair*

Medical Direction — Charles Lane, MD, *Regional Medical Director/Chair*

Pharmacy Workgroup — Nadine Gilmore, R. Ph., *Chair*

Allied Resources Workgroup — Steve Simon, *Chair*

Personnel and Training Workgroup — Steve Simon, *Chair*

Performance Improvement — Charles J. Lane, MD, *Chair*

General/Medical Subcommittee — Charles Lane, MD, *Chair*

Trauma Subcommittee — Charles Lane, MD, *Chair*

Stroke Subcommittee — (*Vacant*)

Critical Incident Stress Management Team (CISM) — Mary Jones, *Team Administrator*

EMS Operations:

Communications Workgroup — Jim Cady, Sr., *Chair*

MCI Planning Workgroup — Joe Coyle, *Chair*

Significant Accomplishments

Provider Services and Recognition

- ✓ Provided volunteer and career referrals and training course information in response to daily telephone and electronic inquiries.
- ✓ Conducted an annual EMS awards program at the Vinton War Memorial. Recognized providers and agencies in ten categories of regional EMS awards. Submitted regional award recipients as statewide EMS award nominees. Two winners went on to win Governor's awards.
- ✓ Coordinated and provided a point of contact for an accredited (VOEMS) regional critical incident stress management (CISM) Team consisting of some 50 volunteer mental health and peer public safety debriefers. Quarterly team meetings were conducted, along with several special events including a certification CISM training program. Completed working draft of new CISM operating and policy manual.
- ✓ Responded to nine requests for CISM team interventions, and provided numerous educational sessions.
- ✓ Maintained statewide "Virginia EMS Jobs" web database for the Virginia Office of EMS.
- ✓ Managed multi-regional Consolidated Test Site registration system. (WVEMS staff coordinated development of this system.)
- ✓ Served as EMS infrastructure point of contact for all EMS agencies, providers, hospitals, and local governments in the region and beyond.

EMS Education and Advocacy

- ✓ Provided standardized testing of enhanced and intermediate students exiting from initial certification courses.
- ✓ Coordinated 29 OEMS consolidated test sites throughout the region, registering 806 students for testing.
- ✓ Conducted five Regional EMS Instructor Network meetings, including ALS coordinators, emergency operations instructors and EMT instructors.
- ✓ Provided a loaner library of EMS educational videos and training equipment.
- ✓ Participated in program planning for the annual statewide EMS symposium held November 2011 in Norfolk attended by some 1500 EMS providers, nurses and physicians.
- ✓ Offered four EMT-Enhanced courses, enrolling 37 students.
- ✓ Offered one EMT-Intermediate course enrolling 29 students.
- ✓ Partnered agency in accredited EMT-Intermediate programs at the Roanoke Valley Regional Fire-EMS Training Center, New River Valley Training Center, and the Franklin County Department of Public Safety.
- ✓ Partnered with community colleges across the region to offer college credits for EMS educational programs at no additional cost to students.
- ✓ Offered 380 hours of ALS and BLS continuing education, including the following:
 - ✓ 342 hours through certification programs; 24 hours BLS category 1 CE; four AMLS courses, two PEPP courses
 - ✓ Offered four International Trauma Life Support (ITLS) courses.
- ✓ Actively participated in numerous State-level committees and work groups.
- ✓ Served on advisory boards for local college and university programs.
- ✓ Participated in pre-hospital care committees for hospitals in the region.
- ✓ Conducted six peer review committee meetings
- ✓ Promoted and co-sponsored numerous educational events across the region.
- ✓ Participated in disaster exercises in six localities, including multi-jurisdictional drills.
- ✓ Served as site evaluator for other planned EMT-Intermediate programs.
- ✓ Participated in statewide committee reviewing BLS testing procedures and scenarios.
- ✓ Participated in statewide committee charged with writing guidelines for VA EMS providers.
- ✓ Staff members attended national EMS conferences.
- ✓ Maintained professional liability insurance on all students enrolled in council-sponsored ALS training programs, saving students some \$15,000.
- ✓ Field training staff maintained certification as instructors in PEPP, AMLS and ITLS.
- ✓ Maintained regional web-based training calendar

(Continued on next page.)

- ✓ Staff served as state affiliate faculty for ITLS.
- ✓ Membership on advisory boards pursuing accreditation for Intermediate education in Botetourt and Alleghany.
- ✓ Active participation in regional Heart Alert committees.
- ✓ Maintained staff responsibility for BLS test site coordination to ensure uniformity and provide better customer service.

Medical Direction and Performance Improvement

- ✓ Updated the regional ambulance diversion policy.
- ✓ Maintained a regional ambulance supply exchange and drug restocking policy.
- ✓ Continued projects for regional EMS performance improvement.
- ✓ Planned for and developed new Regional Operational Guidelines, set for implementation in March 2012.
- ✓ Provided suggested guidelines for quality improvement programs in agencies.
- ✓ Endorsed 12 ALS Coordinators for recertification. according to regional guidelines.
- ✓ Reestablished and established new clinical education agreements at 13 hospitals in the region.
- ✓ Expanded clinical education to other healthcare entities beyond hospitals.
- ✓ Endorsed 8 new Operational Medical Directors and/or Physician Course Directors for the WVEMS region.
- ✓ Worked with two Operational Medical Directors in obtaining re-endorsement of their OMD status.
- ✓ Continued and expanded the role of regional Performance Improvement Committees.
- ✓ Developed and adopted a Regional Stroke Triage Plan.

Communications, Facilities

- ✓ Coordinated a region-wide system of drug and IV box exchange, incident reporting and follow-up, and provision of inventory control.
- ✓ Maintained a regional waiver exempting EMS agencies from registration for testing of blood with portable glucometry equipment, saving EMS agencies some \$17,500 every two years.
- ✓ Maintained a regional Controlled Substances Registration Permit to allow EMS agencies to carry IV fluids and other controlled substances as “restock items” saving individual agencies some \$11,500 every year.
- ✓ Provided continuing liaison between EMS agencies, medical directors and emergency department nurse managers related to the exchange of supplies and equipment.
- ✓ Provided technical assistance and regional administration for VHASS and Web-EOC, web-based ambulance diversion and mass casualty incident management software.
- ✓ Supported statewide “WeatherSafe” program for sharing air medical turn-down information.
- ✓ Continued ownership and operation of various regional EMS communication systems.
- ✓ Received grant funding, purchased and installed new generator at Bald Knob repeater site serving Alleghany area.

Public Information and Referral

- ✓ Maintained an electronic mailing list with over 2,000 subscribers to provide frequent notices of training events and other timely EMS news.
- ✓ Served as a clearinghouse for regional and state EMS pamphlets, posters, displays and other public relation and recruitment materials.
- ✓ Regularly updated the council’s Internet web site www.wvems.org with current EMS news and events, education, recruitment, CISM information, committee minutes and council reports, trauma triage information, mass casualty information, General Assembly information and relevant EMS links.
- ✓ Published various flyers, for courses, service offerings, etc. throughout the year.
- ✓ Conducted various surveys and published results.

Other Planning and Coordinating Activities

- ✓ Published periodic financial reports, quarterly program reports, an annual report, frequent committee minutes and other training and event announcements.
- ✓ Provided a consistent point of contact for EMS providers, agencies and local governments.

(Continued on next page.)

- ✓ Provided representation on a number of local, regional and statewide committees and boards.
- ✓ Provided technical assistance to applicants for Virginia EMS Financial Assistance (RSAF) grants and provided standardized grading for all EMS grants submitted to OEMS from agencies within the WVEMS region.
- ✓ Gained approval for \$1,622,871 in RSAF grant awards to agencies within the region.
- ✓ Revised regional EMS strategic plan and other regional planning documents.
- ✓ Provided fiscal and administrative support for the Alliance for Emergency Medical Education and Research, co-sponsor of the Virginia EMS Symposium and other events.
- ✓ Provided fiscal and administrative support to the Near Southwest Preparedness Alliance (NSPA) to manage some \$1 million in federal hospital preparedness program (HPP) funds.
- ✓ Continued coordination of the Medical Reserve Corps (MRC) in two health districts for the Virginia Department of Health (VDH).
- ✓ Brought Information Technology Support for all 11 regional EMS councils in-house by hiring an IT Support Specialist. (This service had previously been contracted.)

Other Planning and Coordinating Activities

\$4.25 for Life

In 2006, the full funding generated by the “\$4-for-Life” vehicle registration add-on was allocated in its entirety to EMS. For several years, a portion of this fund has been diverted to other areas, but beginning July 1, 2006, the full amount came back to EMS. Of this amount, 26% is returned directly to the localities. The allocation is based on DMV collections, determined by the number of eligible vehicles registered in each jurisdiction. In the 2009-2010 session, this funding stream was increased to \$6.25 per eligible vehicle registration, but the additional revenue does not go to benefit EMS at this time.

In the past 11 years, the total amount returned to localities in the WVEMS region has grown from \$303,363 in FY 2004 to \$639,384 in FY 2014. The high during that period was \$654,178 in FY 2011.

State Trauma Center Fund

This funding comes from the reinstatement of driver’s licenses in Virginia. If a Virginia resident loses their driver’s license for any reason, they must pay a fee to reinstate it. Part of the money from this fee goes to support Virginia’s Trauma Centers and defray the cost of providing trauma care. These Trauma Centers must meet strict criteria for designation which includes facilities, on-site physicians and other medical specialists.

There are three designated trauma centers in the WVEMS region. Carilion Clinic’s Roanoke Memorial Hospital, a Level I trauma center, has received \$8,64,171 since the fund’s inception FY 2006. The two Level III trauma centers in the WVEMS region, Carilion New River Valley Medical Center and LewisGale Hospital (Montgomery) have collectively received \$485,380 since FY 2006.

2014 Regional EMS Awards

Excellence in EMS

Joe Coyle, Chief, *Christiansburg Rescue Squad*

Outstanding Contribution to EMS by a Nurse

Diana Coffey, *Carilion Life Guard 12*

Outstanding Administrator

David Bishop, *Roanoke Fire-EMS*

Outstanding EMS Provider

Jonathan Wacek, *Roanoke County Fire & Rescue*

Outstanding EMS Agency

Wake Forest Baptist AirCare, *Martinsville*

Outstanding Contribution to EMS for Children

Tiffany Bradbury, *Roanoke Fire-EMS*

Outstanding EMS Physician

Michael T. Moran, MD, *Alleghany County OMD*

Outstanding Contribution to EMS by a Telecommunication Officer

Susan Fulcher, *Martinsville-Henry Co. 911*

Outstanding EMS Educator

Jeanette Mann, *Dabney S. Lancaster Community College EMS Program*

Outstanding Contribution to EMS Health and Safety

David Jones, *Roanoke County Fire & Rescue*

(Continued on next page.)

Three WVEMS regional winners were also awarded Governor’s Awards in November:



Susan Fulcher

Governor’s Award for Outstanding Contribution to EMS Telecommunications



David Jones

Governor’s Award for Outstanding Contribution to EMS Health and Safety



Michael Moran, MD

Governor’s Award for Physician with Outstanding Contribution to EMS

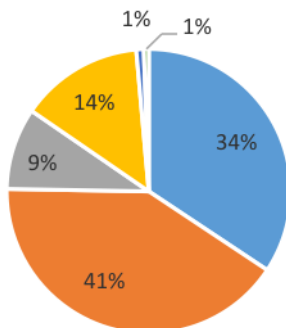
Financial Statement

FINANCIAL POSITION		
	2014	2013
ASSETS		
Cash and Investments	338, 181	255, 219
Accounts Receivable	241, 205	302, 802
Prepaid Expenses	7, 825	11, 481
Custodial Funds	22, 295	24,465
Total Current Assests	1, 166, 204	1, 169, 435
Property and Equipment	556, 698	575, 468
Total Assets	1, 166, 204	1, 169, 435
LIABILITIES AND NET ASSETS		
Accounts Payable	24, 150	29, 992
Accrued Expenses	34, 661	30, 296
Deferred Revenue	7, 252	4, 202
Custodial Funds Liability	22, 295	24, 465
Other Liabilities		1, 619
Total Liabilities	88, 353	90, 574
Net Assets	1, 077, 846	1, 078, 861
Total Liabilities and Net Asset	1, 166, 204	1, 169, 435

STATEMENT OF ACTIVITIES		
	2014	2013
REVENUE, GAINS, AND OTHER SUPPORT		
State Government	492, 650	482, 900
Federal Government	587, 818	591, 506
Local Government	133, 337	133, 332
Other Support & Income	201, 177	344, 056
Unrealized & Realized Gains	12, 224	10, 859
Investment Income	8, 088	7, 776
Total Revenues	1, 435, 294	1, 570, 429
EXPENSES		
Program Services	1, 175, 921	1, 175, 684
Management & General	260, 387	255, 577
Total Expenses	1, 436, 308	1, 431, 261
Change in Net Assets	(1, 014)	139, 168
Net Assets		
Beginning	1, 078, 861	939, 303
Ending	1, 077, 846	1, 078, 861

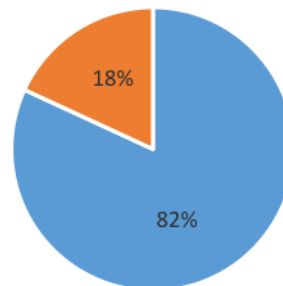
2014 Revenues

- State Government
- Federal Government
- Local Government
- Other Support & Income
- Unrealized & Realized Gains
- Investment Income



2014 Expenses

- Program Services
- Management & General



AGENCY	ITEM	WVEMS		Amount Requested	Amount Awarded (SUGGESTED)	Comments
		Exec Cmtte Score	FARC Score			
Botetourt County Emergency Services	Type 1 Ambulance 4x4	1	2.17	\$ 86,384.00	\$ 80,000.00	
	Special Priority Recruitment & Retention	3	3.33	\$ 30,000.00		Awards stopped at 3.0
	2- 12 Lead Defibrillators	2	1.83	\$ 29,764.84	\$ 29,764.84	
Kentuck Volunteer Fire Dept	Panasonic Toughbook 19	3	1.67	\$ 3,326.58	\$ 2,000.00	Requested Hardship and Awarded on Regular
	HP Elitedesk 800 Computer	5	4.5	\$ 1,314.70		Awards stopped at 3.0
	EZ-IO Kit	2	1.67	\$ 789.16	\$ 493.23	Requested Hardship and Awarded on Regular
Roanoke County Fire & Rescue Dept	Type 1 Ambulance 4x4	1	3.17	\$ 75,000.00		Awards stopped at 3.0
	Lucas 2 Compression System	1	1	\$ 7,469.06	\$ 7,469.06	
Patrick County Emergency Services	Emergency Medical Dispatch	1	1	\$ 15,706.55	\$ 15,706.55	
Blairs Volunteer Fire & Rescue	Type 1 Ambulance	1	3.33	\$ 165,339.20		Awards stopped at 3.0
Franklin County Public Safety	Type 1 Ambulance	2	3.17	\$ 138,444.80		Awards stopped at 3.0
	2 - 12 Lead Defibrillators	1	1.33	\$ 29,746.50	\$ 29,746.50	
Henry County Dept. of Public Safety	ALS Intercept and Tow Unit	1	2.67	\$ 39,112.00	\$ 20,000.00	Requested Hardship and Awarded on Regular
	Defensive Tactics for EMS Training	2	3.5	\$ 5,460.69		Awards stopped at 3.0
Danville Life Saving & First Aid Crew	2 - Stryker Power Pro Stretchers	2	1.83	\$ 11,109.00	\$ 11,109.00	
JEB Stuart Rescue Squad	Dodge Type 1 Ambulance 4x4	2	3	\$ 144,293.60	\$ 85,500.00	Requested Hardship and Awarded on Regular
Blacksburg Rescue Squad	2 - Lucas 2 Chest Compression System	1	1.5	\$ 13,507.73	\$ 13,507.73	Graded Quantity of 1, Awarded 2
	2 - Stryker Power Load Assist	3	2.33	\$ 35,080.05	\$ 17,540.03	Requested and Graded Quantity 2, Awarded 1
	10-Multi Network Broadband	5	3.5	\$ 10,563.75		Awards stopped at 3.0
Newport Volunteer Rescue Squad	2 - Phillips Heartstart MRx Mon	1	1.67	\$ 41,940.00	\$ 20,970.00	Graded Quantity of 1, Awarded 1
Boiling Springs Vol Fire & Rescue	Type 1 Ambulance	3	4.33	\$ 145,328.80		Awards stopped at 3.0
Regional EMS Inc	Lucas 2 Compression System	1	1.33	\$ 6,822.14	\$ 6,753.50	
Craig County Rescue Squad	Lucas 2 Compression System	1	1.33	\$ 13,508.00	\$ 10,805.50	Requested Full Funding, Graded on Harship, Awarded on Hardship
	Stryker Power Pro Stretcher	2	2.83	\$ 15,074.37	\$ 11,396.88	Requested Full Funding, Graded on Harship, Awarded on Hardship
Radford University EMS	2 - Lifepak 1000 AED	1	1.17	\$ 3,805.79	\$ 3,805.79	
	2- Police 19 Flat Black 13 Bicycles	1	2	\$ 2,951.90	\$ 2,951.90	
Vesta Rescue Squad	Lifepak 15 12 Lead Defibrillators	3	2	\$ 47,948.21	\$ 14,983.82	Requested 2 on Hardship, Graded 2 on Regular, Awarded 1 on Regular
Covington Rescue Squad	Type III Ambulance	2	3	\$ 83,251.00	\$ 80,000.00	
Roanoke Emergency Medical Services	Stryker Power Pro Stretcher	2	2	\$ 12,627.20	\$ 11,396.88	
	2 - Rugged Laptops	2	1.67	\$ 5,826.88	\$ 5,826.88	
Western Virginia EMS Council	Loose Leaf Protocol Books	N/A	3.33	\$ 27,500.00		Awards stopped at 3.0
	Shelter for HMERT Trailer	N/A	3.33	\$ 3,430.00		Awards stopped at 3.0
WVEMS Council Region Totals				\$ 1,252,426.50	\$ 481,728.09	19 Applications, 32 Line Items
State Totals				\$ 9,300,000.00	\$ 5,330,378.00	124 Applications, 231 Line Items
WVEMS Council Region's Share of State				13.47%	9.04%	15.3% Applications, 13.8% Line Items

DIRECTORS:	2012				2013				2014			
	MAR	JUN	SEP	DEC	MAR	JUN	SEP	DEC	MAR	JUN	SEP	DEC
Allen, Steve	O	O	X	O	O	X	O	X	O	O	X	O
Allredge, Karen					X	O	O	X	X	O	X	
Altman, Billy	X	X	O	X	X	O	X	O	O	O	X	X
Baker, Bobby										X		X
Beach, John	X	O	O	X	X	O	X	X	O	O	O	X
Brown, Bill					X	O	O	X	O	O	X	O
Cady Sr., Jim	O	X	O	X	X	X	O	X	X	X	X	X
Coyle, Joe	O	X	X	X	O	X	X	X	O	X	X	X
Davis, Steve	X	O	X	X	O	O	X	X	X	X	X	O
Dick, Tim	X	O	O	X	O	O	O	X	O	O	O	O
Duffer, Tim	X	O	O	O	O	O	O	X	O	O	O	O
Eanes, Steven	X	X	X	X	X	X	O	X	X	O	O	O
Ferguson, Jason	O	X	X	X	X	X	X	X	O	X		X
Guests	0	2	1	2	0	0	1	X	4	1	2	1
Harveycutter, Carey	X	X	X	X	O	X	X	X	X	X	O	X
Hatcher, Daryl	X	O	X	X	X	X	X	X	O	O	X	O
Hodge, Rickey	X	O	O	X	X	v	X	O	O	O	O	O
Jefferson, Mike	X	X	O	X	X	X	X	X	O	X	O	X
Lane, Charles	O	X	O	X	X	O	X	O	O	O	O	O
Lissberger, Danielle	O	X	X	X	O	O						
Logan, Robert	X	X	X	X	X	X	X	X	X	X	X	X
Muterspaugh, Ryan	O	O	O	X	X	O	X	X	O	O	X	X
Shrader, Kris	X	X	O	X	X	O	O	X	O	O	O	X
Simon, Stephen	X	X	X	O	X	X	O	X	X	X	O	X
Simpkins, Lee	X	O	X	X	O	O	X	O	O	O	X	X
Stanley D.O., Eric												X
Taylor, Dallas					X	X	X	X	X	O	O	X
Trigg, Joe	X	O	X	X	X	O	X	X	X	X	X	X
Wagoner, J. Dale	X	X	X	X	X	X	X	X	X	O	O	X
Wirt, Ford	X	X	X	X	X	X	X	X	X	X	O	X
STAFF PRESENT:	2012				2013				2014			
	MAR	JUN	SEP	DEC	MAR	JUN	SEP	DEC	MAR	JUN	SEP	DEC
Berger, Charles	X	X	X	X	X	X	X	X	X	X	X	X
Christian, Mary	X	O	X	X	X	O	X	X	O	O	O	X
Cathy Cockrell	X	X	X	O	X	X	O	X	X	X	O	X
Dalton, Gene	X	X	X	X	X	X	X	X	X	O	X	X
Garnett, Mike	O	X	X	O	X	X	O	X	X	X	X	X
Short, Sandi	O	O	O	O	O	O	O	O	X	O	X	X

DID NOT ATTEND = O
NO LONGER INVOLVED

June 2012 Guests: Billy Duff RCFRD, Mike Berg OEMS

September 2012 Guest: Jeff Echternach, RHCC, CCPT

December 2012 Guests: Dallas Taylor/Hash

June 2013 Guest: Jason Gifford Radford EMS

December 2013 Guests: John Aldridge, Auditor; Bobby Baker

Notes: December 2012, Steve Ausband replaced by Karen Allredge, MD; Andrew Galvin replaced by Dallas Taylor

Bill Brown added to represent 4th Planning District At-Large

March Guests: Joey Trigg Jr, Matt Chupp, Tim Perkins OEMS

June Guests: Scott Winston

September 2014 Guests: Jim Huffman, Eric Stanley D.O.

December 2014 Guests: John Hash, Brown & Edwards